

| ATTENDANCE | | | |
|----------------|--|--|--|
| DIRECTORS | ☑ Ken Courtenay, Past Chair ☑ Julie Santarossa, Chair ☑ Allen Provost, Vice Chair & Treasurer ☑ Norbert Bolger | ☑ Brooke Correia □ Ervin Keczem ☑ Patrick Kolowicz ☑ Linda Lloyd-Dupuis ☑ Cari May | ⊠ Rick Pilon ⊠ Karen Roberts ⊠ Marco Roy ⊠ Maureen Rudall ⊠ Robert Smith |
| | ☑ Cheryl Chaney ☑ Scott Collier | ⊠ Gloria Mousseau | Nicole Wengrzynski |
| EX-OFFICIO | 🖂 Elizabeth Dulmage | | |
| ADMINISTRATION | 🛛 Paul McCann | | |
| | 🖂 Kelly Davey | | |
| | 🖾 Rosanne St. Denis (recorder) | | |

1.0 CALL TO ORDER & WELCOME/INTRODUCTIONS

The meeting was called to order at 6:05 pm.

- 1.1 QUORUM met.
- **1.2 LAND ACKNOWLEDGEMENT** read by the Chair.
- **1.3 DECLARATION OF CONFLICT OF INTEREST** none declared.
- **1.4 REQUEST TO REMOVE ITEMS FROM CONSENT AGENDA** none noted.

1.5 CONSENT AGENDA

- a) Meeting Agenda
- b) Minutes of the March 11, 2025 Regular Board Meeting
- c) Administrative Reports
 - Executive Director
 - Client Services
 - Finance
 - Fundraising
- d) 2025 Board Annual Plan (Updated)
- e) Membership Acceptance (March 1-March 31, 2025) includes the following alumni:







Moved by M. Rudall; seconded by L. Lloyd-Dupuis. THAT items a-e under the Consent Agenda be accepted as presented. CARRIED

2.0 PRESENTATION - none

3.0 BUSINESS ARISING

- 3.1 Board Education
 - Team Building And Leadership Competency Using Emotional Intelligence (Saturday, May 3, 2025 @ 9:30 am)
 - Board Governance Refresh/Q & A (May 13, 2025 Board Presentation)

The Chair reminded everyone to attend the above sessions that were set up based on everyone's availability.

4.0 STANDING ITEMS

4.1 Brentwood Foundation

Administration is still waiting for a response from the CRA regarding timelines.

5.0 COMMITTEE REPORTS

5.1 Finance & Audit Committee

• Proposed 2025/2026 Budget

A.Provost highlighted the discussion with the Finance & Audit Committee and Fundraising Committees of the board re: this year's lottery. From an objective point of view/as a professional accountant, A. Provost discussed the benefits and risks of proceeding with a lottery with a dream home, noting Brentwood had a shortfall of \$500,000 from the recent lottery despite offering a higher prize board. Currently, there is \$1 million in GICs, \$200,000 of it designated for the greenhouse project leaving \$800,000 available for a prize board. A. Provost also discussed in detail cash flow scenarios and the risks to Brentwood holding the lottery this year given a number of factors.

Each board member was given the opportunity to share his/her opinion re: hosting the lottery without a dream home. It was noted that community engagement is really lacking.

Moved by A. Provost; seconded by M. Rudall. *THAT if there is a lottery prize board this year, that it not include a dream home. CARRIED OPPOSED*: C. Chaney, R. Pilon, R. Smith (recorded vote requested)



To reduce risk to the organization it was proposed that there be a special/expanded 50/50 draw. This was supported by the Finance & Audit Committee.

Moved by A. Provost; seconded by M. Rudall. THAT there is no lottery in 2025 and that the Finance & Audit Committee would only support an expanded 50/50 draw. CARRIED OPPOSED: C. Chaney, S. Collier, R. Pilon, R. Smith (recorded vote requested)

The Finance & Audit Committee reviewed cash flow projection scenarios as discussed. Brentwood is looking to raise the \$500,000 shortfall caused by the lottery results this year.

A.Provost discussed the HART Hub THUs, that they were intended for clients of the HART Hub who have completed treatment. Expenses related to an increase in beds were highlighted. Per Diem revenues will increase as a result of the funding allocated for the five HART Hub beds. There are also transitional housing unit beds for HART Hub clients which are also chargeable for room and board. Brentwood is awaiting the funding letter. The Memorandum of Understanding will come to the board for approval/signature.

A.Provost highlighted budget line changes and the rationales for the proposed changes, including revenue and expense lines.

Moved by M. Rudall; seconded by P. Kolowicz. THAT the budget for 2025/2026 be accepted as presented. CARRIED

5.2 Governance and Nominating Committee

• Board Recruitment

The documents relevant to board annual recruitment begin on page 15 of the board information package. There were no issues raised/changes proposed to any of the documents.

• Members of the Corporation Recruitment

Discussed at the Governance & Nominating Committee; the decision to continue status quo re: recruitment.

5.3 Fundraising Committee Update

There was a brainstorming session a couple meetings ago where the committee ended with two main streams of fundraising. S. Collier will present ideas at the next board meeting.



5.4 Ad Hoc Strategic Planning Committee

• Discovery Report

The Summit is tomorrow afternoon from 3-7 pm. Everyone is welcome to attend.

5.5 Executive Director Search Committee

The Committee is ready to recommend an Executive Director. To be discussed in-camera.

6.0 NEW BUSINESS

6.1 Multi-Sector Service Accountability (MSAA) Funding Letter

This is the contract/agreement Brentwood signs with Ontario Health West. The agreement is the same as the last two years with one exception. This agreement implements the new provincial data set. Brentwood will submit the provincial data set through TREAT, Vital Hub System for which we received one-time funding for implementation.

Moved by M. Rudall; seconded by S. Collier

THAT the board approve entering into the agreement for 2025/2026. CARRIED.

6.2 The Lord's Prayer

C. May provided a handout explaining the significance of The Lord's Prayer recited after each meeting, advising it was Father Paul's blueprint for Brentwood's recovery program. Discussion ensued around specific and various perspectives related to the meaning of the Our Father. E. Dulmage suggested discussion with the D.E.I. Committee so that both groups are respectful of each other and can talk about how they can teach/explain it to others and find options that are inclusive of everyone. It was suggested that one option could include alumni taking on the teaching of the Lord's Prayer as a "way of recovery".

7.0 IN-CAMERA MEETING

Moved by L. Lloyd-Dupuis; seconded by C. May. THAT the meeting move in-camera. CARRIED.

The meeting moved to in-camera at 7:50 pm.

- 8.0 NEXT MEETING: May 13, 2025 @ 6 pm
- 9.0 ADJOURNMENT at 8:10 pm.